



CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2025

(With Summarized Financial Information
for the Year Ended December 31, 2024)

RESOLVE TO SAVE LIVES, INC. AND AFFILIATES

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Independent Auditors' Report

The Board of Directors of
Resolve to Save Lives, Inc. and Affiliates

Opinion

We have audited the consolidated financial statements of Resolve to Save Lives, Inc. and Affiliates (the "Organization"), which comprise the consolidated statement of financial position as of December 31, 2025, and the related consolidated statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the consolidated financial statements (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as of December 31, 2025, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America ("GAAS"). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for one year after the date that the financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Other Matter

Report on Summarized Comparative Information

We have previously audited the 2024 consolidated financial statements of Resolve to Save Lives, Inc. and Affiliates, and we expressed an unmodified opinion on those statements in our report dated June 30, 2025. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2024, is consistent, in all material respects, with the audited consolidated financial statements from which it has been derived.

CBIZ CPAs P.C.

Washington, DC
June 18, 2026

RESOLVE TO SAVE LIVES, INC. AND AFFILIATES
CONSOLIDATED STATEMENT OF FINANCIAL POSITION

December 31, 2025
(With Summarized Financial Information as of December 31, 2024)

	2025	2024
Assets		
Cash and cash equivalents	\$ 7,955,668	\$ 4,464,167
Grants and contributions receivable, net of discount	16,175,961	49,101,173
Prepaid expenses and other assets	1,315,675	918,938
Investments	<u>82,125,337</u>	<u>90,800,550</u>
Total Assets	<u><u>\$ 107,572,641</u></u>	<u><u>\$ 145,284,828</u></u>
Liabilities and Net Assets		
Liabilities		
Accounts payable and accrued expenses	\$ 2,210,458	\$ 2,204,995
Grants payable	10,030,636	18,025,986
Refundable grant advances	<u>1,858,645</u>	<u>42,236</u>
Total Liabilities	<u>14,099,739</u>	<u>20,273,217</u>
Net Assets		
Without donor restrictions	39,475,863	32,234,999
With donor restrictions	<u>53,997,039</u>	<u>92,776,612</u>
Total Net Assets	<u>93,472,902</u>	<u>125,011,611</u>
Total Liabilities and Net Assets	<u><u>\$ 107,572,641</u></u>	<u><u>\$ 145,284,828</u></u>

The accompanying notes are an integral part of these consolidated financial statements.

RESOLVE TO SAVE LIVES, INC. AND AFFILIATES

CONSOLIDATED STATEMENT OF ACTIVITIES

For the Year Ended December 31, 2025
(With Summarized Financial Information for the Year Ended December 31, 2024)

	Without Donor Restrictions	With Donor Restrictions	2025 Total	2024 Total
Revenue				
Grants and contributions	\$ 1,384,487	\$ 15,489,955	\$ 16,874,442	\$ 61,642,720
Investment income, net	2,669,563	793,447	3,463,010	4,271,377
Contract services	580,000	--	580,000	--
Net assets released from restrictions:				
Satisfaction of purpose restrictions	45,062,975	(45,062,975)	--	--
Satisfaction of time restrictions	10,000,000	(10,000,000)	--	--
Total Revenue	<u>59,697,025</u>	<u>(38,779,573)</u>	<u>20,917,452</u>	<u>65,914,097</u>
Expenses				
Program Services				
Epidemic prevention	20,403,686	--	20,403,686	19,177,511
Cardiovascular health	18,978,392	--	18,978,392	34,208,258
Primary healthcare	2,521,540	--	2,521,540	--
Total Program Services	<u>41,903,618</u>	<u>--</u>	<u>41,903,618</u>	<u>53,385,769</u>
Supporting Services				
Management and general	8,947,062	--	8,947,062	10,419,809
Fundraising	1,600,837	--	1,600,837	1,260,872
Total Supporting Services	<u>10,547,899</u>	<u>--</u>	<u>10,547,899</u>	<u>11,680,681</u>
Total Expenses	<u>52,451,517</u>	<u>--</u>	<u>52,451,517</u>	<u>65,066,450</u>
Change in Net Assets Before Other Items	7,245,508	(38,779,573)	(31,534,065)	847,647
Foreign currency translation loss	(4,644)	--	(4,644)	(142,333)
Change in Net Assets	7,240,864	(38,779,573)	(31,538,709)	705,314
Net Assets, Beginning of Year	<u>32,234,999</u>	<u>92,776,612</u>	<u>125,011,611</u>	<u>124,306,297</u>
Net Assets, End of Year	<u>\$ 39,475,863</u>	<u>\$ 53,997,039</u>	<u>\$ 93,472,902</u>	<u>\$ 125,011,611</u>

The accompanying notes are an integral part of these consolidated financial statements.

RESOLVE TO SAVE LIVES, INC. AND AFFILIATES

CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES

For the Year Ended December 31, 2025
(With Summarized Financial Information for the Year Ended December 31, 2024)

	Program Services				Supporting Services			2025 Total	2024 Total
	Epidemic Prevention	Cardiovascular Health	Primary Healthcare	Total Program Services	Management and General	Fundraising	Total Supporting Services		
Personnel	\$ 7,986,593	\$ 5,080,888	\$ 244,540	\$ 13,312,021	\$ 6,567,512	\$ 628,451	\$ 7,195,963	\$ 20,507,984	\$ 19,028,193
Grants	3,045,685	7,609,232	139,481	10,794,398	--	--	--	10,794,398	28,439,956
Professional services	3,093,366	2,658,214	1,595,984	7,347,564	480,525	279,601	760,126	8,107,690	6,985,003
Travel, convening and workshops	3,062,953	2,032,726	111,809	5,207,488	292,715	72,855	365,570	5,573,058	3,881,599
Consultants	2,860,438	1,270,487	384,582	4,515,507	213,018	566,796	779,814	5,295,321	4,607,666
Other expenses	196,109	155,260	8,913	360,282	530,554	39,461	570,015	930,297	985,569
Equipment, software, and supplies	137,042	155,805	3,123	295,970	555,565	10,844	566,409	862,379	815,267
Occupancy and shared workspace	21,500	15,780	33,108	70,388	129,617	2,829	132,446	202,834	190,596
Bank fees	--	--	--	--	177,556	--	177,556	177,556	132,601
Total Expenses	<u>\$ 20,403,686</u>	<u>\$ 18,978,392</u>	<u>\$ 2,521,540</u>	<u>\$ 41,903,618</u>	<u>\$ 8,947,062</u>	<u>\$ 1,600,837</u>	<u>\$ 10,547,899</u>	<u>\$ 52,451,517</u>	<u>\$ 65,066,450</u>

The accompanying notes are an integral part of these consolidated financial statements.

RESOLVE TO SAVE LIVES, INC. AND AFFILIATES

CONSOLIDATED STATEMENT OF CASH FLOWS

For the Year Ended December 31, 2025
(With Summarized Financial Information for the Year Ended December 31, 2024)

	2025	2024
Cash Flows From Operating Activities		
Change in net assets	\$ (31,538,709)	\$ 705,314
Adjustments to reconcile change in net assets to net cash used in operating activities:		
Net realized and unrealized gains	(107,465)	(377,534)
Change in discount on grants receivable	(1,319,550)	(1,188,030)
Changes in assets and liabilities:		
Grants and contributions receivable	34,244,762	(13,298,759)
Prepaid expenses and other assets	(396,737)	(271,961)
Accounts payable and accrued expenses	5,463	354,937
Grants payable	(7,995,350)	7,793,857
Refundable grant advances	<u>1,816,409</u>	<u>42,236</u>
Net Cash Used in Operating Activities	<u>(5,291,177)</u>	<u>(6,239,940)</u>
Cash Flows From Investing Activities		
Purchases of investments	(33,749,057)	(33,824,778)
Proceeds from sales and maturities of investments	<u>42,576,734</u>	<u>37,773,543</u>
Net Cash Provided by Investing Activities	<u>8,827,677</u>	<u>3,948,765</u>
Net Increase (Decrease) in Cash and Cash Equivalents	3,536,500	(2,291,175)
Cash and Cash Equivalents, Beginning of Year	<u>4,502,935</u>	<u>6,794,110</u>
Cash and Cash Equivalents, End of Year	<u>\$ 8,039,435</u>	<u>\$ 4,502,935</u>
Reconciliation of Cash and Cash Equivalents		
Cash and cash equivalents	\$ 7,955,668	\$ 4,464,167
Cash and cash equivalents held in investments	<u>83,767</u>	<u>38,768</u>
	<u>\$ 8,039,435</u>	<u>\$ 4,502,935</u>

The accompanying notes are an integral part of these consolidated financial statements.

RESOLVE TO SAVE LIVES, INC. AND AFFILIATES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2025

NOTE 1 – ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

ORGANIZATION

Resolve to Save Lives, Inc. (“Resolve to Save Lives”) was formed for the purpose of saving lives by helping governments and civil society implement scalable, proven strategies and supporting public health, primary care, and other programs which mitigate morbidity and mortality.

Resolve to Save Lives is a Delaware incorporated, 501(c)(3) IRS exempt not-for-profit, non-stock corporation. Resolve to Save Lives is primarily funded through grants and contributions.

Resolve to Save Lives Nigeria Ltd/GTE (“Resolve to Save Lives Nigeria”) is a not-for-profit, non-stock, private company limited by guarantee for the purpose of carrying out Resolve to Save Lives’ mission in Nigeria. Resolve to Save Lives Nigeria is solely funded by grants from Resolve to Save Lives.

Resolve to Save Lives Services Private Limited (“Resolve to Save Lives India”) is a private company limited by shares for the purpose of carrying out Resolve to Save Lives’ mission in India. Resolve to Save Lives India also provides business support services in all forms and aspects of healthcare and allied sector, acts as consultants to provide technical support and healthcare advisory services for health systems, strengthens and provides expertise for building and improving the best practices, and carries on the business of providing healthcare-related technology solutions and operational models in India. During the year ended December 31, 2025, Resolve to Save Lives India was solely funded by a contract with Resolve to Save Lives.

PRINCIPLES OF CONSOLIDATION

The consolidated financial statements include the accounts of Resolve to Save Lives, Resolve to Save Lives Nigeria, and Resolve to Save Lives India (collectively referred to as “the Organization”). All intercompany balances and transactions have been eliminated in consolidation.

BASIS OF ACCOUNTING

The accompanying consolidated financial statements are presented in accordance with the accrual basis of accounting, whereby revenue is recognized when earned and expenses are recognized when incurred.

CASH AND CASH EQUIVALENTS

Cash and cash equivalents consist principally of demand accounts and money market accounts held with commercial banks. Cash equivalents are highly liquid investments with maturity of 90 days or less at the date of acquisition.

RESOLVE TO SAVE LIVES, INC. AND AFFILIATES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2025

NOTE 1 – ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

GRANTS AND CONTRIBUTIONS RECEIVABLE

Grants and contributions receivable that are expected to be collected within one year are recorded at net realizable value. Grants and contributions receivable that are expected to be collected in future years are recorded at the net present value of their estimated future cash flows using the risk-free discount rate in effect at the time the unconditional promise to give was made. The face amount of grants and contributions receivable is also reduced by an allowance for doubtful receivables. This allowance reflects the best estimate of probable losses, determined principally on the basis of historical experience and allowances for specifically identified delinquent receivables. Receivables, or portions thereof, deemed uncollectible are written off against the allowance for doubtful grants and contributions receivable.

INVESTMENTS

Investments are recorded at their readily determinable fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability through an orderly transaction between market participants at the measurement date. Investment transactions are recorded on a trade-date basis. Interest and dividend income are recorded when earned. Realized gains and losses on the sale of investments are determined using the specific identification method and are recognized at the time of sale. Interest and dividend income, and realized and unrealized gains are shown as investment income, net of fees, on the accompanying consolidated statement of activities. Investments acquired by gift are recorded at their fair value at the date of the gift. The Organization's policy is to liquidate all gifts of investments as soon as possible after the gift has been received.

FAIR VALUE MEASUREMENT

The Organization has categorized its financial instruments based on the priority of the inputs to the valuation technique, into a three-level fair value hierarchy as follows:

- Level 1 These are investments where values are based on unadjusted quoted prices for identical assets in an active market the Organization has the ability to access.
- Level 2 These are investments where values are based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, or model-based valuation techniques that utilize inputs that are observable either directly or indirectly for substantially the full-term of the investments.
- Level 3 These are investments where inputs to the valuation methodology are unobservable and significant to the fair value measurement.

As of and for the year ended December 31, 2025, the Organization's investments, as described in Note 3 to these consolidated financial statements, were measured at fair value on a recurring basis.

RESOLVE TO SAVE LIVES, INC. AND AFFILIATES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2025

NOTE 1 – ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

GRANT AWARDS

Grants are expensed in the year in which the unconditional commitment to give is made to the grantee, in accordance with the grant term. Conditional grants, that is those with measurable performance or other barriers that must be overcome and a right of return or release from obligation, are expensed when the conditions have been satisfied by the grantee. Any amounts promised, but unpaid, as of December 31, 2025, are included in grants payable in the accompanying consolidated statement of financial position.

CLASSIFICATION OF NET ASSETS

Net assets without donor restrictions represent the portion of expendable funds that are available for any purpose in performing the primary objectives of the Organization at the discretion of the Organization's management and the Board of Directors. Net assets with donor restrictions represent funds that are specifically restricted by donors for use in various programs and/or for specific periods of time. As of December 31, 2025, there were no donor restricted funds that were required to be maintained in perpetuity.

REVENUE AND SUPPORT RECOGNITION

The principal source of revenue for the Organization is grants and contributions. The Organization recognizes all unconditional contributed support in the accounting period in which the commitment to give is made. Unconditional grants and contributions are considered without donor restrictions and available for general operations, unless specifically restricted by the donor. The Organization reports unconditional grants and contributions of cash and other assets as net assets with donor restrictions if they are received with donor stipulations that limit the use of the donated assets to a particular purpose or to a specific period of time. When the stipulated time restriction ends or the purpose of the restriction is met, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the accompanying statements of activities as net assets released from restrictions. Conditional promises to give, that is those with measurable performance or other barriers that must be overcome and a right of return or release from obligation, are not recognized until the conditions on which they depend have been met.

Contract revenue relates to fixed-price contracts for research consulting services and is recognized at the point in time when each distinct performance obligation is satisfied, which occurs upon delivery to, and acceptance by, the customer of the research reporting.

FUNCTIONAL ALLOCATION OF EXPENSES

The costs of providing the various programs and other activities have been summarized on a functional basis in the accompanying consolidated statement of functional expenses. Expenses directly attributed to a specific program or supporting service are reported as expenses of that category, while personnel costs and shared costs such as equipment, software, supplies, and occupancy that benefit multiple functional areas have been allocated among the various programs and supporting services based on time and effort.

RESOLVE TO SAVE LIVES, INC. AND AFFILIATES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2025

NOTE 1 – ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

ESTIMATES

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

NOTE 2 – GRANTS AND CONTRIBUTIONS RECEIVABLE

Grants and contributions receivable were due as follows as of December 31, 2025:

Amounts due in less than one year	\$ 15,748,227
Amounts due between one and five years	<u>450,000</u>
	16,198,227
Less: Unamortized discount (3.47%)	<u>(22,266)</u>
Total Grants and Contributions Receivable, Net	<u>\$ 16,175,961</u>

The Organization considers all grants and contributions receivable to be fully collectible. As such, no allowance for uncollectible accounts was recorded as of December 31, 2025. As of December 31, 2025, grants and contributions receivable includes approximately \$12,305,000 due from three donors, which represents 76% of the total grants and contributions receivable balance.

As of December 31, 2025, the Organization had \$2,510,683 of conditional contributions from three donors which had not yet been recognized as revenue and support in the accompanying consolidated statement of activities because donor-imposed conditions had not yet been met. These contributions are conditioned upon the Organization incurring qualifying expenditures or meeting certain measurable performance criteria and include either a right of return of funds to the donor or a donor release from future obligations. As of December 31, 2025, \$858,645 from these contributions is included in refundable grant advances on the accompanying consolidated statement of financial position.

In 2025, the Organization received \$1,000,000 from a donor to be invested pursuant to its investment policy, with investment income to be used for general program purposes. Under the agreement, the donor retains the unilateral right to reassign the principal to another charitable organization after an initial five-year term (or anytime thereafter). Accordingly, no contribution support was recognized in 2025; at December 31, 2025, the \$1,000,000 invested principal is included in refundable grant advances in the accompanying consolidated statement of financial position.

RESOLVE TO SAVE LIVES, INC. AND AFFILIATES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2025

NOTE 3 – INVESTMENTS AND FAIR VALUE MEASUREMENT

The following table summarizes the Organization's investments measured at fair value on a recurring basis as of December 31, 2025, aggregated by the fair value hierarchy level with which those measurements were made:

	Fair Value	Level 1	Level 2	Level 3
Investments:				
Corporate bonds	\$ 46,847,812	\$ --	\$ 46,847,812	\$ --
Commercial paper	28,302,797	--	28,302,797	--
Certificates of deposit	<u>6,890,961</u>	<u>--</u>	<u>6,890,961</u>	<u>--</u>
Total Investments in the Fair Value Hierarchy	82,041,570	<u>\$ --</u>	<u>\$ 82,041,570</u>	<u>\$ --</u>
Cash and cash equivalents	<u>83,767</u>			
Total Investments	<u>\$ 82,125,337</u>			

Corporate bonds, commercial paper, and certificates of deposit – These instruments are valued using pricing models, such as matrix pricing, quoted prices of securities with similar characteristics or discounted cash flows and are classified as Level 2 investments.

NOTE 4 – GRANTS PAYABLE

All grants payable totaling \$10,030,636 are scheduled to be paid within one year. As of December 31, 2025, the Organization had issued \$1,024,020 of conditional grants which are contingent upon the grantees' satisfactory completion of certain milestones and other measurable performance outcomes included in the respective grant agreements and approval by the Organization. Accordingly, these amounts are not reflected in the accompanying consolidated financial statements.

NOTE 5 – BOARD DESIGNATED NET ASSETS

As of December 31, 2025, the Organization's net assets without restrictions totaled \$39,475,863. The Organization's governing board has designated \$6,153,550 of its net assets without restrictions as a board designated operating reserve. As of December 31, 2025, this board designated operating reserve is included in the Organization's investment balance in the accompanying consolidated statement of financial position.

RESOLVE TO SAVE LIVES, INC. AND AFFILIATES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2025

NOTE 6 – NET ASSETS WITH DONOR RESTRICTIONS

As of December 31, 2025, net assets with donor restrictions were restricted as follows:

Subject to expenditure for specified purpose:	
Cardiovascular health	\$ 21,337,945
Epidemic prevention	19,340,529
Primary health care	2,977,305
Digital initiative	204,617
Development	<u>136,643</u>
Total Subject to Expenditure for a Specified Purpose	43,997,039
Subject to occurrence of the passage of time	<u>10,000,000</u>
Total Net Assets With Donor Restrictions	<u>\$ 53,997,039</u>

NOTE 7 – RISKS AND COMMITMENTS

CONCENTRATION OF CREDIT RISK

The Organization maintains its cash and cash equivalents with certain commercial financial institutions, which aggregate balance, at times, may exceed the Federal Deposit Insurance Corporation (FDIC) insured limit of \$250,000 per depositor per institution. As of December 31, 2025, the Organization's cash and cash equivalent balances exceeded the maximum limit insured by the FDIC by approximately \$6,640,000. The Organization monitors the creditworthiness of these institutions and has not experienced any credit losses on its cash and cash equivalents.

FOREIGN OPERATIONS

The Organization has country offices in India, Nigeria, and Ethiopia and maintains cash accounts and property and equipment in these countries. The future of these operations may be adversely affected by a number of potential factors, such as currency devaluations or changes in the political climate. As of December 31, 2025, assets held in foreign countries consisted primarily of demand deposit cash accounts valued at approximately \$650,000.

CONCENTRATION OF REVENUE

During the year ended December 31, 2025, the Organization recorded approximately \$11,021,000 of revenue from grants and contributions from four donors, representing 66% of the Organization's total grant and contribution revenue.

RESOLVE TO SAVE LIVES, INC. AND AFFILIATES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2025

NOTE 8 – AVAILABILITY AND LIQUIDITY

The Organization has various sources of liquidity at its disposal which are available for general expenditures, liabilities and other obligations as they come due. Management is focused on sustaining the financial liquidity of the Organization throughout the year and reviews the Organization's cash flow needs on a monthly basis.

The following table reflects the Organization's financial assets as of December 31, 2025, reduced by amounts not available for general expenditures within one year.

Financial assets:

Cash and cash equivalents	\$ 7,955,668
Grants receivable, net of discount	16,175,961
Investments	<u>82,125,337</u>

Total Financial Assets Available	106,256,966
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Less:

Amounts not available for general expenditures restricted by donors for programs	(43,997,039)
Amounts unavailable to management without Board approval	<u>(6,153,550)</u>

**Financial Assets Available to Meet Cash Needs for
General Expenditures Within One Year**

\$ 56,106,377

NOTE 9 – INCOME TAXES

Resolve to Save Lives is exempt from federal and state income taxes other than net unrelated business income under Section 501(c)(3) of the Internal Revenue Code. As of December 31, 2025, Resolve to Save Lives had no significant net unrelated business income.

Resolve to Save Lives Nigeria is exempt from tax under the regulations of Nigeria other than income derived from activities considered commercial in nature. There was no provision for tax for the year ended December 31, 2025 for Resolve to Save Lives Nigeria as there was no such commercial activity and no tax owed.

Resolve to Save Lives India is a commercial enterprise and subject to taxation. There was no provision for tax for the year ended December 31, 2025 for Resolve to Save Lives India as management believes there is no material tax liability for 2025.

RESOLVE TO SAVE LIVES, INC. AND AFFILIATES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2025

NOTE 9 – INCOME TAXES (CONTINUED)

The Organization follows the authoritative guidance relating to accounting for uncertainty in income taxes included in Financial Accounting Standards Board Accounting Standards Codification Topic 740, *Income Taxes*. These provisions provide consistent guidance for the accounting for uncertainty in income taxes recognized in an entity's financial statements and prescribe a threshold of "more likely than not" for recognition and derecognition of tax positions taken or expected to be taken in a tax return. The Organization performed an evaluation of uncertainty in income taxes for the year ended December 31, 2025 and determined that there were no matters that would require recognition in the consolidated financial statements or that may have any effect on its tax-exempt status. As of December 31, 2025, the statute of limitations remained open with the federal, state and local jurisdictions in which the Organization files tax returns; however, there are no examinations pending or in progress. It is the Organization's policy to recognize interest and/or penalties related to uncertainty in income taxes, if any, in income tax or interest expense. As of December 31, 2025, the Organization had no accrual for interest and/or penalties.

NOTE 10 – RECLASSIFICATIONS

Certain 2024 amounts on the consolidated statement of cash flows have been reclassified to conform to the 2025 consolidated financial statement presentation. There was no effect on the change in net assets as a result of these reclassifications.

NOTE 11 – SUBSEQUENT EVENTS

In preparing these consolidated financial statements, the Organization has evaluated events and transactions for potential recognition or disclosure through June 18, 2026, the date the consolidated financial statements were available to be issued. There were no subsequent events identified that require recognition or disclosure in these consolidated financial statements.